



# PRINCE2<sup>®</sup> Agile Foundation

VERSION 2

## Global Best Practice

For all organizations and people aiming to accelerate success through agility!

## Sample Paper 2

Question Booklet | Multiple Choice  
Examination | 1 hour


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# Sample Paper 2

## Question Booklet

### Multiple Choice

Examination Duration: 1 hour

#### Instructions

1. You should attempt all 40 questions. Each question is worth one mark.
2. There is only one correct answer per question.
3. You need to answer 24 questions correctly to pass the exam.
4. Mark your answers on the answer sheet provided.
5. You have 60 minutes to complete this exam.
6. This is a 'closed book' exam. No material other than the exam paper is allowed.

1. Which is a key metric assessed in an agile maturity assessment?
  - A. Progress on the burn chart
  - B. Definition of Done
  - C. Psychological safety
  - D. Objectives and Key Results
  
2. Which of the following is a purpose of the progress practice?
  - A. Collect and assess problems and control changes to the project's baseline
  - B. Identify, assess, and control uncertainties
  - C. Provide a forecast for the project's objectives and continued viability
  - D. Document requirements and establish the means by which they will be met
  
3. What is used by a team to collaboratively resolve a blocker that is hindering progress on delivering a user story?
  - A. Trading/swapping
  - B. Refactoring
  - C. Technical debt
  - D. Swarming
  
4. In the release planning workshop (for initiation), what defines the measures that will be used to show progress?
  - A. OKRs
  - B. Release map
  - C. Key user personas
  - D. Key outputs
  
5. Which principle helps assess the project's viability at defined intervals?
  - A. Manage by stages
  - B. Manage by exception
  - C. Focus on products
  - D. Tailor to suit the project
  
6. What is categorized as a product that fails to meet the agreed quality specifications?
  - A. Request for change
  - B. Off-specification
  - C. Problem
  - D. Business opportunity
  
7. Which of the following supports an organization to grow agile maturity across the teams to enable learning?
  - A. Rich communication
  - B. Growth mindset
  - C. Servant leadership
  - D. Training and coaching

8. Which artifact is updated to show trends in risk exposure during an iteration?
  - A. Cumulative risk burn-down chart
  - B. Project canvas
  - C. Risk register
  - D. Burn-up chart
  
9. How is the 'magic estimation' technique used?
  - A. To assess the relative size or complexity of user stories
  - B. To describe the products to be delivered and their essential components
  - C. To illustrate the sequence in which the products will be developed
  - D. To estimate each user story based on the actual working hours for the team
  
10. In the 'controlling a stage' process, in which activity does the project manager review the project progress?
  - A. Authorize a work package
  - B. Take corrective action
  - C. Escalate issues and risks
  - D. Evaluate stage status
  
11. Which describes the 'principles' layer of the Agile Onion?
  - A. Guidelines that are used to steer agile behaviour
  - B. Activities used in agile frameworks
  - C. Guidance on how teams should manage their work
  - D. Shared understanding of agile and continual improvement
  
12. How do product managers ensure alignment between the team's efforts and the product vision in the operational environment?
  - A. By maintaining a fixed roadmap
  - B. By adjusting the roadmap based on feedback
  - C. By independently making decisions
  - D. By following long development cycles
  
13. Which process requires defining the requirements for acceptance of specialist products?
  - A. Initiating a project
  - B. Managing product delivery
  - C. Starting up a project
  - D. Managing a stage boundary
  
14. Which practice has the purpose of establishing mechanisms to monitor actual achievements against those planned?
  - A. Issues
  - B. Progress
  - C. Business case
  - D. Risk

15. How should the PRINCE2 Agile roles be set up to accommodate multiple delivery teams?
- A. There should be a separate project manager for each set of delivery team members
  - B. The team coach and agile coach should be merged to provide a central support unit
  - C. The developers and tester roles should be separated into functional units
  - D. One or more product owners should oversee all delivery teams
16. Which agile framework uses the term 'sprint'?
- A. Lean
  - B. Scrum
  - C. eXtreme Programming (XP)
  - D. Kanban
17. Why is synergy between humans and AI important for successful PRINCE2 Agile projects?
- A. Humans can process vast amounts of data quickly
  - B. AI monitors team relationships and individual strengths
  - C. Humans benefit from automated updates to focus on strategic tasks
  - D. AI reduces the need for being in touch with stakeholders
18. Which of the following takes into consideration that suppliers of the project's products may be external to the sponsoring organization?
- A. Commercial context
  - B. Delivery method
  - C. Organizational context
  - D. Scale
19. How is the 'managing product delivery' process used?
- A. By linking project management with development
  - B. By giving sufficient information to review the last stage
  - C. By assigning and monitoring work
  - D. By ensuring that the project is worthwhile and viable
20. Which of the following contains project vision and major risks?
- A. Commercial management approach
  - B. Benefits management approach
  - C. Project canvas
  - D. Epic user story
21. How should a delivery team track and report progress during an iteration?
- A. By updating the burn chart when user stories are completed
  - B. By monitoring spend against the work package budget
  - C. By monitoring on-time delivery against the work package tolerance
  - D. By updating the product backlog at a team retrospective
22. How should a Minimum Viable Product be used as part of the business case practice?
- A. To define the actions to realize a product's benefits
  - B. To gather user feedback on a product's features at the lowest possible cost
  - C. To describe how one or more products will be produced and delivered
  - D. To describe the products to be delivered and their essential components

23. What is a key difference in the impact of 'being agile' versus 'doing agile'?
- A. 'Being agile' offers only short-term process efficiency, whereas 'doing agile' builds organizational resilience
  - B. 'Being agile' limits teams to follow frameworks without understanding them, whereas 'doing agile' allows teams to think critically about their work
  - C. 'Being agile' focuses on long-term organizational resilience, while 'doing agile' is often limited to short-term process efficiency
  - D. 'Being agile' allows teams to think critically about their work, whereas 'doing agile' limits teams to follow frameworks without understanding them
24. What should a project manager share with the operations team to ensure alignment with agile practices post-transition?
- A. Provide access to artifacts and tools
  - B. Define clear escalation pathways
  - C. Establish feedback mechanisms
  - D. Develop maintenance schedules
25. Which role should be responsible for designing, building and maintaining outputs?
- A. Product owner
  - B. Team coach
  - C. Tester
  - D. Developer
26. Which agile way of working does **NOT** support organizational change management?
- A. Frequent testing
  - B. Progress reviews
  - C. Occasional releases
  - D. Regular feedback
27. Which artifact helps teams to understand who makes decisions?
- A. Delegation matrix
  - B. User story map
  - C. Persona
  - D. Team skill matrix
28. Which of the following helps teams to enhance processes and reduce waste?
- A. Organizational resilience and alignment
  - B. Psychological safety
  - C. Change management approach
  - D. Responsiveness and innovation
29. How is the 'initiating a project' process used?
- A. By ensuring the prerequisites for project initiation
  - B. By assigning and monitoring work
  - C. By linking management with delivery
  - D. By laying solid foundations for the project

30. In which process is the project backlog with epic user stories created?
- A. Initiating a project
  - B. Starting up a project
  - C. Managing product delivery
  - D. Managing a stage boundary
31. How is the quality practice used?
- A. By defining uncertainties that affect the project goals
  - B. By defining the user's requirements for the products
  - C. By defining who is responsible for what
  - D. By defining when how much of the product is delivered
32. What is the maximum number of personas that should be created for new products?
- A. One
  - B. Five
  - C. Ten
  - D. Twenty
33. Which type of stakeholder will significantly influence the adoption of project products?
- A. Supplier
  - B. People with strong network connections
  - C. Technical experts
  - D. Junior project team members
34. In the project closure workshop, what aims to confirm that the product meets requirements and is ready for handover?
- A. Final product demo
  - B. Project lessons
  - C. Progress review
  - D. Final handover planning
35. How is empiricism used as part of the plans practice?
- A. By using reasoning or logic to make predictions and plan what should happen
  - B. By clustering user stories into suitable releases, considering priorities
  - C. By starting a piece of work, then calculating the remaining workload and reforecasting
  - D. By estimating the person days for each requirement
36. In which activity does the project board offer advice in response to exceptions?
- A. Give ongoing direction
  - B. Authorize the project
  - C. Authorize an exception plan
  - D. Take corrective action
37. What area is seen as a strength of agile?
- A. Project delivery
  - B. Product delivery
  - C. Project direction
  - D. Project management

38. What is agile's real value?
- A. Reducing quality in order to deliver on time
  - B. Dividing the development process into a linear approach
  - C. Completing tasks faster by following a detailed plan
  - D. Empowering teams to achieve flexibility and responsiveness
39. What is an output of the 'appoint the project executive and project manager' activity in the 'starting up a project' process?
- A. Daily log
  - B. Project backlog
  - C. Project dashboard
  - D. Release map
40. Which characteristic of the agile mindset emphasizes giving team members freedom to make decisions?
- A. Adaptability
  - B. Transparency
  - C. Empowerment
  - D. Respect







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